Performance Measures and Targets LTP 2025 – 2034

Reviewing our Performance Measures

As a part of developing the Long Term Plan 2025-2034, Council reviews its performance against the targets set out in the previous Long Term Plan 2021-2031 adopted four years ago. In most cases, we meet our expectations, but there are times when we do not. This review allows us to assess Council's performance, refine our processes, and remain accountable for the decisions made over the past four years.

Through this process, we determine whether certain performance measures remain relevant and meaningful. Measures that no longer provide useful insights may be removed, while new measures may be introduced to better reflect our priorities and responsibilities. In some cases, we also have mandatory measures that are set by regulatory agencies, which can change over time and must be incorporated into our reporting. These mandatory measures are indicated by a (M) in the measure's description.

Once the measures are reviewed, we re-evaluate the targets for each one and consider them through several factors. If a target was not met, we examine the reasons behind it, including external challenges, operational decisions, or changing circumstances. If a target was exceeded, we assess whether it was set too conservatively or if previous changes from the last Long Term Plan have performed beyond our expectations. Additionally, we must take into account how we expect planned changes could impact our ability to meet targets in the future.

Our targets are also influenced by the financial framework of the Long Term Plan. Our plan has been guided by a maintenance directive that has produced a fiscally conservative approach, with most spending focused on maintaining existing levels of service rather than expanding them. While improvements may occur in areas where they are required or deemed financially responsible, many performance targets remain unchanged over the nine-year plan.

Some of our targets are informed by our biennial community survey, which provides direct feedback on how residents perceive Council's services. These measures help ensure our goals remain aligned with community expectations. The new targets we have proposed for these measures are set in direct relation to the results we receive from our survey. In addition to local feedback, we also benchmark our results against councils across the country. This allows us to identify national trends in community satisfaction and compare our performance with similar councils. By analysing both local and national data, we can set more accurate and meaningful targets that balance both our community's priorities and Council's intended services.

Water Supply

- Changes in the New Zealand Drinking Water Standards by Taumata Arowai have necessitate stricter measuring and reporting of water supplies in the district. Our measures have been updated to reflect these new requirements.
- We've updated the targets for our resident satisfaction survey measures to better reflect the expectation of the community and benchmarking against similar councils.
- The previous instillation of water meters has provided us with more detailed information regarding consumption and water loss. We have re-evaluated our targets to align with this new data.

What we do:	Council provides a regular supply of water to the designated Waimate urban area and the six rural areas of Waimate
	to serve drinking, commercial and fire protection uses.

1. Provide safe drinking	water			
How we do it:	 Manage and monitor all water supplies under requirement of Drinking Water Standards. Monitor ongoing regulatory change for water supply activities. Implement Water Safety Plans for drinking water schemes. 			
How We Measure Performance	Measure Years 1 – 3 Years 4 – 9			
	The extent to which the drinking water supplies comply with the following parts of the drinking water quality assurance rules:(M) 4.4 T1 Treatment Rules 4.5 D1.1 Distribution System Rule 4.7.1 T2 Treatment Monitoring Rules 4.7.2 T2 Filtration Rules 4.7.3 T2 UV Rules 4.7.4 T2 Chlorine Rules 4.8 D2.1 Distribution System Rule 4.10.1 T3 Bacterial Rules 4.10.2 T3 Protozoal Rules 4.11.5 D3.29 Microbiological Monitoring Rule	Full Compliance – All schemes	Full Compliance – All schemes	

2. Provide a continuous, appropria	ate, and safe water system throughou	it the district with excellent custome	r service.
How we do it:	- Manage, monitor, and test	all water supplies.	
	 Respond to service failures 	and faults.	
	- Provide a customer service	e request system 24 hours a day 7 day	ys a week.
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9
	Median attendance and	Attendance to urgent callout - ≤ 1	Attendance to urgent callout - ≤ 1
	resolution times for urgent and	hour	hour
	non-urgent callouts for water	Resolution for urgent callout –	Resolution for urgent callout –
	supply faults or unplanned	≤ 24 hours	≤ 24 hours
	interruptions to the urban	Attendance to non-urgent callout	Attendance to non-urgent callout
	network* (M)	- ≤24 hours	- ≤24 hours
		Resolution for non-urgent callout	Resolution for non-urgent callout
		- 72 hours	- 72 hours
	Total number of complaints	Urban water supply:	Urban water supply:
	received about:	<10 complaints per 1000	<10 complaints per 1000
	1. Drinking water clarity	connections	connections
	2. Drinking water taste		
	3. Drinking water odour		
	4. Drinking water pressure or	Rural water supply:	Rural water supply:
	flow	≤ 40 complaints per 1000	≤ 40 complaints per 1000
	5. Continuity of supply	connections	connections
	6. Council's response to these		
	issues (M)		
	Percentage of residents receiving	≥ 70%	≥ 75%
	the service satisfied with water		
	supply services		

^{*}Attendance - from the time Council receives notification to the time that service personnel reach site.

Resolution - from the time Council receives notification to the time that service personnel confirm resolution of the fault or interruption.

Urgent attendance and resolution time - urgent performance measures require 1 hour attendance, 24 hours resolution for loss of supply of drinking water. Council has 4 hours attendance, 48 hours resolution for loss of drinking water supply in the rural areas for practical reasons, due to geospatial distance and 96 hours onsite storage policy. The rural consumers of the Waimate District are not at risk of having no drinking water because of the greater attendance and resolution times, as they are required to have 96 hours onsite storage.

3. Provide reliable, efficient, and well-planned water infrastructure and services that meets the needs of the community			
How we do it:	- Monitor demand on all wa	ter supplies.	
	 Manage growth of network 	k.	
		formance of water supply reticulation	on and assets and analyse data to
	predict asset failure/identify priority improvements required. - Complete capital expenditure programme associated with developing the network.		·
			eloping the network.
	- Minimise the disruptions to water supplies.		
	- Provide a restricted supply	of water to customers on rural water	er schemes.
	- Implement leak detection	and reduction programme.	
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9
	The average consumption of	Average consumption	Average consumption
	drinking water per day per	≤ 300 litres per person per day	≤ 300 litres per person per day
	resident within the Waimate		
	district (M)		
	Percentage of real water loss	Real water loss - ≤ 25%	Real water loss - ≤ 20%
	from Council's network		
	reticulation systems (M)		
	Estimated assumed water loss	Estimated assumed water loss	Estimated assumed water loss
	per connection per day*	<150L per connection per day	<100L per connection per day
	Reactive maintenance (system	< 1 per year	< 1 per year
	failure) or programmed work in		
	the Waimate urban area that		
	exceed 8 hours of not suppling		
	drinking water to the community		
	or a consumer.		
	Reactive maintenance (system	< 1 per year	< 1 per year
	failure) or programmed work in		
	the Rural Water Supplies that		
	exceed 3 days of not suppling		
	drinking water to the community		
*	or a consumer.	flavor manth and allows. Fathers to discount	

^{*}Estimated assumed water loss per litre per second on minimum night flow methodology. Estimated assumed water loss per connection per day based on minimum night flow methodology. At present Council only has meters at the Timaru Road and Manchester Road plants. Meters have been installed throughout the urban supply which will be monitored through automated reading. Future reporting will utilise data from

the new meters which will allow for a more robust estimate of real water loss. The reported results do not include the supply is not metered.	ne rural network, as the
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Stormwater

What we do:	Council provides stormwater drainage systems for the removal of surface water following rainfall events. In Waimate
	urban catchments this surface water is removed by a piped stormwater drainage system and existing kerb and
	channel networks.

1. Maintain reliable stormwater ne	1. Maintain reliable stormwater network services				
How we do it:	- Maintain stormwater systems and respond to service failures.				
	 Develop and implement sy 	stem for recording flooding events.			
	 Monitor demand and mana 	age growth of network.			
	 Collection and disposal of s 	stormwater via stormwater systems.			
	 Monitor condition and per 	formance of stormwater reticulation	and assets.		
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9		
	Number of flooding events that	0	0		
	occur in our systems* (M)				
	Number of habitable floors	0	0		
	affected in a flooding event in the				
	district (M)				
	(per 1000 properties connected)				

^{*}Flooding event means an event where stormwater enters a habitable floor. Measured from the time of notification to the time service personnel reach the site. If there are no flooding events the response times will be zero.

Deliver stormwater services according to required environmental standards				
How we do it:	- Manage and monitor stormwater systems under conditions of resource consents.			
	- Monitor ongoing regulatory changes to stormwater activities.			
	- Develop a Demand Management Plan for the Stormwate		ater activity.	
	- Update and review Risk Management Strategy.			
	- Investigate options for stormwater treatment.			
	- Develop stormwater quality monitoring systems.			
	- Apply for and receive stormwater resource consents within necessary period.			
How We Measure Performance	Measure Years 1 – 3 Years 4 – 9			
	Compliance with Resource	No abatement notices,	No abatement notices,	
	Consents for discharge from	infringement notices,	infringement notices,	
	stormwater system (M)	enforcement orders and	enforcement orders and	
		convictions	convictions	

How we do it:	- Provide a customer service request system 24 hours a day, 7 days a week.		
	- Maintain stormwater system and respond to service failures or faults in a timely manner.		
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9
	Median response time to attend a flooding event. * (M)	≤ 120 minutes	≤ 120 minutes
	Number of complaints received about the performance of the stormwater system (M)	≤ 1.5 per 1000 properties	≤ 1 per 1000 properties

^{*} Flooding event means an event where stormwater enters a habitable floor. Measured from the time of notification to the time that service personnel reach the site.

Sewerage

What's changed since the last Long Term Plan?

• We've updated the targets for our resident satisfaction survey measures to better reflect the expectation of the community and benchmarking against similar councils.

What we do:	Council provides a piped wastewater collection system, a sewerage treatment plant and disposal system that safety
	removes sewage from urban homes in Waimate. It is Council policy to implement programmes for the relocation of
	wastewater disposal areas from riverbeds, wetlands or the margins of rivers, lakes, and the coast and to implement
	programmes to reduce, and eventually cease the discharge of waste from the Council's sewage reticulation and
	treatment systems into natural waterways.

1. Maintain reliable sewerage network services			
How we do it:	 Maintain wastewater schemes and respond to service failures. Monitor demand and manage growth of network. Monitor condition and performance of wastewater reticulation and assets. Ongoing pipe investigation programme. Public education (i.e. wipes disposal) 		
How We Measure Performance	Measure Number of dry weather overflows from the sewerage system (M)	Years 1 − 3 ≤ 2 per 1000 connections	Years 4 – 9 ≤ 2 per 1000 connections

2. Deliver sewer services a	according to required environmental standards	
How we do it:	 Manage and monitor sewerage treatment and disposal system under conditions of resource 	
	consent.	
	- Monitor quality of effluent.	
	- Monitor ongoing regulatory change for wastewater activities.	
	- Treatment and disposal of domestic and industrial wastewater via the wastewater schemes.	
	- Update and review Risk Management Strategy.	

How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9
	Compliance with Resource	No abatement notices,	No abatement notices,
	Consents for discharge from	infringement notices,	infringement notices,
	sewerage system (M)	enforcement orders and	enforcement orders and
		convictions	convictions

3. Maintain excellent customer service for sewerage system				
How we do it:	- Provide a customer service request system 24 hours a day, 7 days a week.			
	- Investigate and rectify sewer services and wastewater odour complaints.			
	 Maintain wastewater sche 	mes and respond to service failure	es or faults.	
	 Manage the collection, tre 	atment and disposal of domestic a	and industrial wastewater.	
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9	
	Median attendance and	Median attendance time	Median attendance time	
	resolution times to sewerage	≤ 60 minutes	≤ 60 minutes	
	overflows resulting from	Median resolution time	Median resolution time	
	blockages or other faults* (M)	≤ 12 hours	≤ 12 hours	
	Total complaints received about:	≤ 3 complaints per 1000	≤ 3 complaints per 1000	
	1. Sewer odour	connections	connections	
	2. Sewerage system faults			
	3. Sewerage system blockages			
	4. The WDC response to			
	sewerage system issues (M)			
	People receiving the service are	≥90%	≥90%	
	satisfied with sewerage services			

^{*}Attendance: from the time Council receives notification to the time that service personnel reach site
Resolution: from the time Council receives notification to the time that service personnel confirm resolution of the fault or interruption.
Currently the Wastewater (Sewerage) Network Environmental Performance Measures are being developed. The release date is unknown.

Waste Management

- Since the introduction of our new Kerbside rubbish and recycling we have been keeping an eye on new collection and processing data and trends. As a result, we have adjusted some of our targets to align with insights gathered from this data.
- We've updated the targets for our resident satisfaction survey measures to better reflect the expectation of the community and benchmarking against similar councils.

What we do:	Waste Management provides a range of refuse and recycling collection and management services for urban and rural areas of the district for households and businesses. We operate a resource recovery park to process and sell recyclable materials and transfer residual waste to landfill in Timaru. Council provides education regarding recycling
	and waste minimisation. In accordance with the Waste Minimisation Act 2008, Council completes a Waste Management and Minimisation Plan every six years that assesses the provision of existing services and provides options for the delivery of future services.

Convenient and accessible waste management services				
How we do it:	 Provide a range of refuse collection and disposal services for urban and rural areas for households and businesses. Manage and maintain all aspects of the waste operation including a competitive tender process and management of waste contract. Provision of customer service request system 24 hours a day, 7 days a week. Provide a resource recovery park according to set hours of opening. 			
How We Measure Performance	Measure Residents receiving the service are satisfied with waste management services	Years 1 − 3 ≥ 77%	Years 4 – 9 ≥ 77%	
	Receptacles for kerbside recycling & refuse collection are picked up as per service contract	≤20 receptacles per collection day deemed as missed collections	≤20 receptacles per collection day deemed as missed collections	

2. Council manages the waste management services wisely				
How we do it:	 Manages waste facilities under the conditions of the Resource Consent. Apply for renewal of waste consents as required. Monitor ongoing regulatory change for waste activities. Waste is diverted from the landfill to the resource recovery park. 			
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9	
	Compliance with Resource Full compliance Full compliance Consent conditions			
	Reduction in waste generation – Total kerbside material	≤431kg per capita	≤418kg per capita	
	Reduction in material for final disposal – Kerbside refuse collection	≤112kg per capita	≤102kg per capita	
	Reduction of biogenic methane emissions - % total organics in kerbside rubbish collection	≤40%	≤25%	

3. Public information and programmes promote waste minimisation and appropriate sorting of waste			
How we do it:	 Provide opportunities for the public, community organisations and businesses to learn about. waste minimisation, including talks, tours, business support and event support. Provide and disseminate written educational material to promote services available, waste minimisation and appropriate sorting of waste. Conduct audits of kerbside collection for appropriate recycling. Promote waste minimisation programmes. Zero Waste programme. 		
How We Measure Performance	Measure Years 1 – 3 Years 4 – 9		
	Percentage of organics and Organic Waste ≤22% Organic Waste ≤22%		
	recyclables in refuse collection Recyclables ≤22% Recyclables ≤22%		
	bin		

Roading and Footpaths

- We have adjusted some of our targets to meet the requirements set out by New Zealand Transport Agency Waka Kotahi.
- We've updated the targets for our resident satisfaction survey measures to better reflect the expectation of the community and benchmarking against similar councils.

What we do:	The purpose of this activity is to provide for the safe, convenient, and efficient movement of people and goods around and through the district. This is achieved by providing a network of roads, footpaths, bridges, signs and markers, streetlights, and associated drainage systems. The Roading Activity is managed by Waimate District Councils Roading Team, who manage most aspects of the activity internally, although the physical maintenance of the Roading assets is externally contracted. New Zealand Transport Agency (NZTA) is Councils co-investment partner for roading
	and the works programme which is approved on a three yearly cycle in the National Land Transport Plan.

1. Provide quality roads and footpaths				
How we do it:	- Planned and Reactive maintenance.			
	- Replacement (renewal) of assets.			
	- Manage Inspection and co	ndition rating of network assets.		
	- Manage Road Assessment	and Maintenance Management (RA	MM) data.	
	- Work collaboratively with	neighbouring Councils.		
	- Undertake Activity Manage	ement planning to demonstrate tha	t the roading assets are operated	
	and maintained in a sustainable and cost-effective manner.			
	- Investigate improvement p	rojects and long-term network need	ds.	
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9	
	Resident satisfaction with sealed	≥50%	≥50%	
	roads			
	Resident satisfaction with	≥50%	≥50%	
	unsealed roads			
	Average quality of ride on sealed	Smooth Travel Exposure: 93%	Smooth Travel Exposure: 93%	
	local roads (M)			

2. Respond to customer complaints and requests in a timely manner					
How we do it:	- Provide customer service request system 24 hours a day, 7 days a week.				
	- Investigate and rectify roading and footpaths complaints.				
How We Measure Performance	Measure Years 1 – 3 Years 4 – 9				
	Percentage of customer service ≥95% ≥95%				
	requests relating to roads and				
	footpaths responded to within 10				
	working days (M)				

3. Provide a safe transport environment				
How we do it:	 Conduct safety audits on aspects of the district's roading network. Deliver quality community road safety campaigns with Timaru and Mackenzie Districts to improve road behaviour and awareness. Monitor road accident statistics and locations. Ensure traffic management plans are in place for all road works sites which effect roads and footpaths. Ensure that private activities undertaken on the road corridor don't adversely compromise road safety or the road condition. 			
	- License and monitor all co		T	
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9	
	The change from the previous year in the number of fatalities and serious injury crashes on local road network (M)	Number of fatalities and serious injury crashes is less than the previous year on an annual basis	Number of fatalities and serious injury crashes is less than the previous year on an annual basis	

4. Provide well maintained footpaths				
How we do it:	- Inspection and condition rating of footpath assets.			
	 Manage footpath renewals 	and maintenance projects.		
	 Determine future footpath 	projects based on defined prioritisa	tion approach and future demand	
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9	
	Compliance with footpath	No more than 7km non-	No more than 7km non-	
	prioritisation model	complaint	complaint	
	Resident Satisfaction with	≥58%	≥58%	
	footpaths			
	Percentage of footpaths that fall	≥85%	≥90%	
	within a condition rating of "fair",			
	1-3* (M)			

5. Provide adequate asset renewal				
How we do it:	 Monitor and inspect the state of the roading network, including traffic counts, pavement roughness and condition. Renewals implemented at the right time with the right treatment. 			
How We Measure Performance	How We Measure Performance Measure Years 1 – 3 Years 4 – 9			
	Percentage of the sealed local road network that is resurfaced (M)	>5.0%	>5.0%	

District Planning and Regulatory Services

- Council keeps detailed records of how we respond to regulatory queries and enforcement. We have adjusted some of our targets to better reflect our ability to respond to these events.
- We've updated the targets for our resident satisfaction survey measures to better reflect the expectation of the community and benchmarking against similar councils.

What we do:	District Planning and Regulatory Services includes the following activities provided by Council: Building Control; Dog
	and Animal Control; Environmental Services and Resource Management. This group is concerned with monitoring
	and enforcement functions across a wide cross-section of statutes, focusing on the protection of community health,
	safety, and amenity. Another major function of the group is processing consents under the Building Act 2004 and the
	Resource Management Act 1991.

1. Deliver timely, efficient processing of consents and related statutory requirements				
How we do it:	- Process and grant building and resource consents.			
	- Process and issue Land Information Memorandums (LIMs) and Project Information			
	Memorandums. (PIMs)			
	- Process and issue other Bu	ilding Act requirements. (e.g. notices	s to fix)	
	- Administer legislative requ	irements under District Planning and	Regulatory Services related	
	legislation.			
	- Review District Plan, bylaw	s and related policies.		
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9	
	District Plan and bylaws reviewed	100% reviewed and adopted	100% reviewed and adopted	
	within statutory timeframe	within statutory timeframe	within statutory timeframe	
	Building consent processing	100% of building consents	100% of building consents	
	within statutory timeframes and	granted within 20 working days	granted within 20 working days	
	average processing time			
	Resource Consent processing	100% processed within	100% processed within	
	to take place within statutory	20 working days (non- notified)	20 working days (non- notified)	
	timeframes and average	or 70 working days (notified)	or 70 working days (notified)	
	processing time			

2. Investigate and respond to public complaints			
How we do it:	- Respond to regulatory service complaints in a timely fashion.		
	- Provision of customer service request system 24 hours a day, 7 days a week.		
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9
	Response to food hygiene related	All complaints actioned within 48	All complaints actioned within 48
	complaints	hours	hours
	Response to late night party	All complaints actioned within 2	All complaints actioned within 2
	noise	hours	hours
	Response to environmental	All complaints actioned within 10	All complaints actioned within 10
	complaints	working days	working days

How we do it:	 Monitor and enforce conditions of notified and non-notified Resource Consents Monitor effects of development on the environment Provide policy advice on planning and development in the district to ensure adherence to the 		
now we do it.			
	Waimate District Plan a	I	
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9
	Compliance with resource	≥ 40 consents monitored	≥ 40 consents monitored
	consents	annually	annually

	dog and animal related complaints.	
 Statutory review of bylaws Impound dangerous and wa Maintain a safe pound. Maintain a register of dogs 	in the district.	
easure esponse to wandering stock and imal related complaints esponse to dog attacks on eople and animals	Years 1 – 3 All complaints actioned within 2 hours Initial contact with all complainants within 1 hour of attack notified	Years 4 – 9 All complaints actioned within 2 hours Initial contact with all complainants within 1 hour of attack notified
s ii	 Maintain a safe pound. Maintain a register of dogs Provide public education or asure ponse to wandering stock and mal related complaints ponse to dog attacks on 	 Maintain a register of dogs in the district. Provide public education on responsible ownership of dogs. asure Years 1 – 3 ponse to wandering stock and mal related complaints ponse to dog attacks on ople and animals Initial contact with all complainants within 1 hour of

5. Provide quality customer services that meet the expectations of the community			
How we do it:	- Provide high quality building and resource planning customer services to community		
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9
	User satisfaction with building	≥80%	≥80%
	services		
	User satisfaction with resource	≥80%	≥80%
	consent services		

Community Services

- Council is putting a focus on making sure our staff are trained and prepared to respond to emergency events. We've adjusted some of our targets to reflect this priority.
- We've updated the targets for our resident satisfaction survey measures to better reflect the expectation of the community and benchmarking against similar councils.

What we do:	This group of activities involves promoting the social, cultural, and economic development of our communities to ensure they have a good quality of life. This includes providing and administering community grants; providing high
	quality library and information centre facilities; promoting economic development in the district and marketing the
	district and improving community awareness and preparedness for emergency events and leading the community
	through such events as they happen.

Support economic development in the district				
How we do it:	 Maintain a business-friendly Council approach to customer relations. Ensure economic development is a high priority in decision-making. Implement the Economic Development Strategy action items. Support local events. 			
How We Measure Performance	Measure Provide up to date economic data to local businesses	Years 1 – 3 Updated Annually	Years 4 – 9 Updated Annually	
	Positive perception of living in Waimate District*	≥88%	≥88%	
*As measured in biennial survey				

2. Provide quality information and Library services. Programmes and material are accessible to district residents, schools and visitors				
How we do it:	- Ensure information and library services are open to the community and visitors with consistent			
	and appropriate opening hours.			
	- Ensure information centre is stocked with a variety of quality local information.			
	 Provide access to physical collections at the library facilities and online. 			
	- Provide a wide range of high-quality library material.			
	- Produce and promote an annual programme of library exhibitions on a range of subject material.			
	- Provide high quality library services to community and visitors.			
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9	
	User satisfaction with library	≥81%	≥81%	
	services			
	Number of visits to Explore	≥ 30,000	≥ 30,000	
	Waimate website			
	Exhibitions on display at the ≥6 exhibitions ≥6 exhibitions			
	library			

3. Civil Defence Emergency Management personnel appropriately trained and prepared to assist community in the event of an emergency.				
How we do it:	 Civil Defence Emergency management personnel and partner agencies participate in inhouse/regional/national exercises. Civil Defence Emergency management personnel attend training courses. 			
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9	
	Annual Group exercise	1 annually	1 annually	
	Civil Defence Emergency	6 training opportunities per year	6 training opportunities per year	
	Management personnel within			
	the EOC offered training			

Community Facilities

What's changed since the last Long Term Plan?

• We've updated the targets for our resident satisfaction survey measures to better reflect the expectation of the community and benchmarking against similar councils.

What we do:	Community Facilities is about providing facilities for sport, recreation and cultural activities, affordable community
	housing and buildings and facilities that enable us to provide a range of services to the community. The activities
	included in this group are Camping, Cemeteries, Event Centre, Parks and Public Spaces, Property and Swimming Pool.

1. Provide high quality community	y facilities that meet the expectations of the community.			
How we do it:	 Ensure community facilities are accessible to the community and visitors. Provide clean, safe, and well-maintained public toilets, camp sites and cemeteries. Annual maintenance and health and safety programmes for public toilets, camp sites, cemeteries, swimming pool and Event Centre. Facilities are open to the community and visitors with consistent and appropriate opening hours. 			
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9	
	Resident satisfaction with public toilets	≥70%	≥70%	
	User satisfaction with camping facilities	≥80%	≥80%	
	Resident satisfaction with cemetery facilities and services	≥80%	≥80%	
	Resident satisfaction with parks and public spaces	≥80%	≥80%	
	User satisfaction with swimming pool facilities	≥73%	≥73%	
	User satisfaction with Event Centre facilities	>75%	>75%	

2. Provide safe community facilities for the community and visitors.			
How we do it:	- Maintain facilities, parks, playgrounds, and buildings to established standards.		
	- Periodic replacement or refurbishment of plant to maintain existing level of service.		
	- Ensure Health and Safety plans are in place for all community facilities.		
	- Annual cleaning, maintenance and health and safety audits for public toilets, camp sites,		
	cemeteries, swimming pool and Event Centre.		
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9
	Community facilities meet	Building Warrant of Fitness	Building Warrant of Fitness
	legislative safety requirements	(WOF), Fire Regulations and	(WOF), Fire Regulations and
	(Local Government Centre,	licence requirements are current	licence requirements are current
	Library, Regent Theatre, Event		
	Centre)		
	All Council playgrounds are	1 inspection every two years	1 inspection every two years
	inspected by an external agency		
Maintain Pool Safe accreditation Accreditation maintained Accreditation maintained			

3. Community Housing units are tenanted and well managed				
How we do it:	 Maintain a waiting list, interview, and place prospective tenants according to Council's eligibility criteria. Manage issues associated with the community housing portfolio. Maintain units as notified through the Council's service request system. Provide low-cost Community Housing. 			
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9	
	Occupancy rate of Community Housing units	90% or greater occupancy	90% or greater occupancy	

Organisation and Governance

What's changed since the last Long Term Plan?

• We've updated the targets for our resident satisfaction survey measures to better reflect the expectation of the community and benchmarking against similar councils.

What we do:	This group of activities supports and guides all activities carried out by Council. The activity enables Council to
	function and provide stable, transparent, effective, efficient and accountable local governance to the district. The
	group administers all financial aspects of Council activities, customer services and administrative support as well as
	providing support for elected representatives and leading the strategic planning and direction of Council.

1. Provide good quality governance for the community in an open and transparent manner			
How we do it:	 Lead, govern and make decisions about the overall direction of the Council on behalf of the community. Carry out regular Council and Standing Committee meeting programmes which are open to the public. Develop and implement planned policy review programme. 		
	 Maintain relationships with iwi. Fulfil the purpose of Local Government and all statutory obligations, as set by the Local Government Act 2002 and other relevant legislation. Prepare and adopt statutory planning and reporting documents as required (Annual Plan, Annual Report, and Long Term Plan) 		
	- Conduct elections, by-elections and Representation Reviews as required.		
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9
	Ordinary Council meetings are recorded and made available to public	100% live streamed and recordings made available to public	100% live streamed and recordings made available to public
	Compliance with Local Government Act planning, accountability for the Long Term Plan, Annual Report and Annual Plan (if required)	100% of Audit opinions are unmodified	100% of Audit opinions are unmodified

Response time to Local Government Official Inform and Meeting Act (LGOIMA) requests	•	nin 100% response within statutory timeframe
Residents are satisfied with performance of elected me		≥75%

2. Advocate for and Communicate with the community			
How we do it:	 Provide opportunities for community engagement, including public forums, informal consultation, and Special Consultative Procedures (SCPs) Communicate Council work to the community via WDC website, print and social media. Prepare submissions on issues that will or may impact the Waimate District community. 		
How We Measure Performance	Measure	Years 1 – 3	Years 4 – 9
	Resident satisfaction with sufficiency of the information supplied by Council	≥75%	≥75%
	Number of community engagement meetings offered by Elected Members	≥10	≥10